



**Exhibit C  
Letter of Participation**

The below PMA Member and its Affiliates, as identified below, declare that it is a PMA Member of the group purchasing organization of Polyurethane Manufacturing Association (PMA) and its Affiliates for the purpose of purchasing products from W.W. Grainger, Inc. (“Seller”). Member acknowledges that it may participate in only one Seller contract at any given time and agrees that this Letter of Participation supersedes all previous declarations regarding the purchase of MRO products from Seller.

This Letter of Participation supersedes, and Seller and Member waive enforcement of, any previous affiliation declarations or designation forms that Member may have made to Seller.

**STEP 1: PROVIDE PMA MEMBER INFORMATION (ALL FIELDS REQUIRED)**

Member Name: \_\_\_\_\_

Address: \_\_\_\_\_

City/State/ZIP code: \_\_\_\_\_

Primary Contact Name: \_\_\_\_\_ Title: \_\_\_\_\_

Telephone No.: \_\_\_\_\_ Email: \_\_\_\_\_

**STEP 2: PROVIDE PMA MEMBER’S LOCATIONS (Attached Template)**

**STEP 3: EXECUTE THIS LETTER OF PARTICIPATION**

**By signing below, I acknowledge that I am a duly authorized agent on behalf of the above-named PMA Member. Upon receiving a completed form by the twentieth of each month, and subject to Seller’s review and agreement, PMA Member accounts will be enrolled under the Polyurethane Manufacturing Association track code by the first business day of the following month (the “Effective Date”). Any completed form received and agreed to by Seller after the twentieth day of a given month will be processed for enrollment during the next enrollment period unless otherwise notified by Seller. The PMA Member agrees that all product purchases by PMA Member from Seller will be subject to the terms and conditions of the Letter of Understanding dated January 11, 2021, including any extensions thereof, unless otherwise terminated pursuant to the terms included in the Letter of Understanding.**

*[Remainder of page intentionally left blank; signature page follows.]*



**PARTICIPATING PMA MEMBER: [INSERT ENTITY NAME OF PMA MEMBER]**

Authorized Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**W. W. GRAINGER, INC.:**

Authorized Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**Acknowledgement of Receipt:**

**POLYURETHANE MANUFACTURING ASSOCIATION**

Authorized Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**Step 4: Submit this executed form via email to: \_\_\_\_\_**

List of PMA Member Locations:

[Note: Participating Member must list legal entity name of all subsidiaries and Affiliates that are joining the Program, as well as all locations where product will be delivered]

<u>NAME</u>	<u>ADDRESS</u>	<u>CITY</u>	<u>STATE</u>	<u>ZIP</u>